

WHO IS UKWAZI?

Ukwazi is a Zulu word that means "to know". This aptly describes the nature of our business: leveraging technical and industry insight and expertise to drive commercial success and sector development.

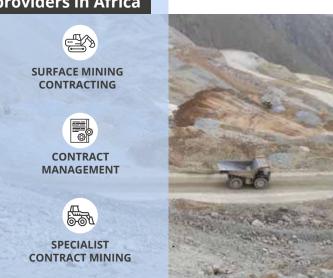


Focused on:

- Specialist contract mining projects
- SMME contract mining partnerships & support
- Outsourced technical services
- Training and technical skills transfer
- Project and execution contract management
- Mining and execution contract management
- Designing, building and operating mining infrastructure
- Drill and blast services
- Load and haul services
- Mining project implementation, key personnel staffing and contract operations

Our technical mining engineering approach - combined with the strong contract mining and mining production experience of our expert team - allows for safe operations, mining excellence, cost optimisation and continuous improvement.

We are committed to transparent and effective transformation within the industry, in partnership with our clients and execution partners.



Our approach

We are committed to:

- Safety
- Risk mitigation
- Regulatory compliance
- Technical excellence and operational experience in mining
- Transparent engagement and reporting
- Developing innovative technology and cost-effective engineering solutions
- Enhanced productivity and profitability
- Providing local, on-the ground sector experts
- Driving skills development and job creation
- · SMME support with local procurement and staffing











CONTRACT MANAGEMENT



SPECIALIST CONTRACT MINING

OPERATIONAL

MARKET CONTEXT

We service the industry's demand for trusted mining contracting solutions that optimise operations, reduce costs, enhance safety and add value.

What we do

Surface Mining Contracting

We provide opencast, open pit and dredge mining contracting services across the African continent, utilsing our in-depth industry knowledge and skills, as well as our culture of operational excellence. We focus on supervision, management and control, execution, planning and reconciliation for drilling, blasting, loading, hauling and materials handling activities based on a single point of contact.

Our successful delivery model yields results based on:

- Our contracting team's strong technical and operational background
- Enhanced health and safety (which is part of our DNA)
- Production and revenue targets
- Meeting client specifications and quality targets in ore
- Compliance with technical and regulatory requirements

We offer:

Contract Management

Successful operations are those where the mine owner and the mining contractor's incentives are aligned, and performance is consistently monitored, measured and adjusted to achieve operational objectives. Our team members are experts in mining production, planning, scheduling, survey and reconciliation and are led by professional contract managers.

- · Mining works management
- Controls and procedures for health and safety
- Execution and remedial planning
- Survey and performance measurement
- Reconciliation and compliance to plan
- Mining contractor performance management

Specialist Contract Mining

Due to the maturity of some mining complexes in South Africa and the changes in the attractiveness of certain commodities, open pits now encroach old, historically mined underground works.

We are experts in defining effective mining methods to mine through these works safely and economically, and are ideally positioned to execute these methods based on a contract mining approach. Ukwazi also designs and mobilises appropriately in order to mitigate the risk of existing or impending sinkholes.

In addition, we plan and contract mine old mineral residue deposits for rehabilitation or where they contain economic value, and also conduct dredge mining on a contract basis in order to clean old pollution control dams. Here, we are able to reprocess and create capacity on operational residue facilities.

In Mpumalanga and in the Northern Cape, Ukwazi partners and supports local SMME mining contracting companies to help them grow into trusted mining contractors.

